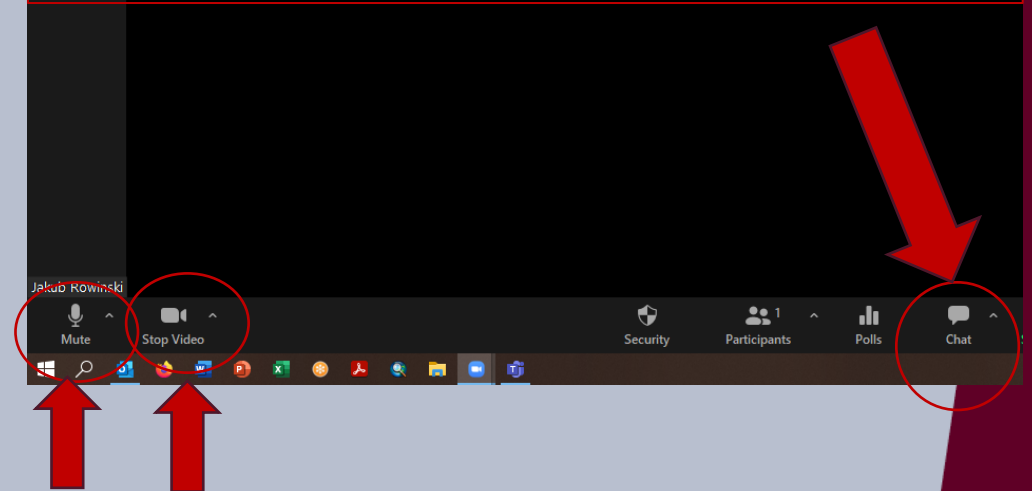


# April 20 Freight Initiatives Committee Agenda

- Roll Call
- Approval of Minutes
- Update on NJTPA Freight Division Activities
- Presentations: State of the Port Update
  - Bethann Rooney, Director, Port Department, Port Authority of New York and New Jersey
  - John Nardi, President, Shipping Association of New York and New Jersey
- Two-Minute Reports on Freight Activities from Committee Members
- Next Meeting: Monday, June 15, 2026
- Adjournment

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# Key Freight Division Activities

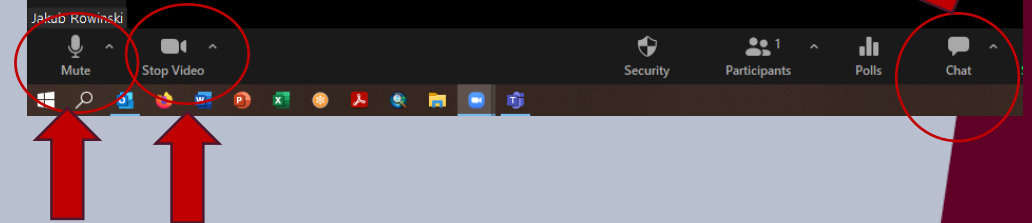
- FY 2025 Freight Concept Development Program Studies
  - Four Part Effort
    - Concept Development for Southern Middlesex County North-South Truck Corridor Project
    - Concept Development for East Hanover Avenue Bridge Catenary Rail Clearance Project
    - Preliminary Screening for Plate F Vertical Rail Clearance in Perth Amboy
    - Program Support
  - Continuing Alternatives Development and Design
  - June 2027 Completion
- E-Commerce Delivery Mitigation
- Passaic County Urban Core Trucking Study

# Presentations

## Presentations: State of the Port Update

- Bethann Rooney, Director, Port Department, Port Authority of New York and New Jersey
- John Nardi, President, Shipping Association of New York and New Jersey

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# A Year in Review & What Lies Ahead

April 20, 2026



**PORT  
AUTHORITY  
NY NJ**  
AIR LAND RAIL SEA



# 2025 by the Numbers

**8.9 Million TEUs**



**719,000 Rail Lifts**



**365,000 Autos**



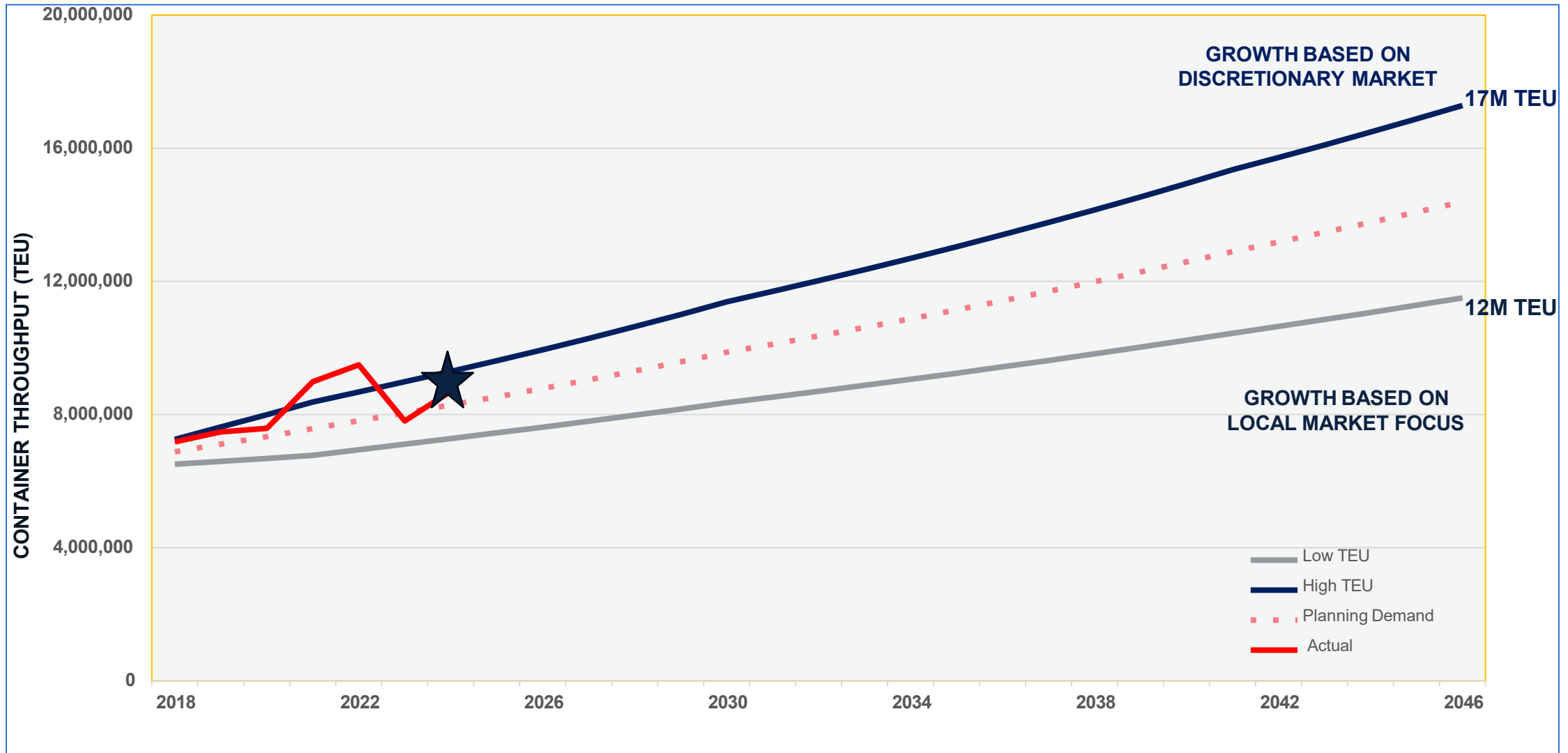
**846,000  
Cruise Passengers**



**3.1 Million Metric  
Tons of Bulk Cargo**

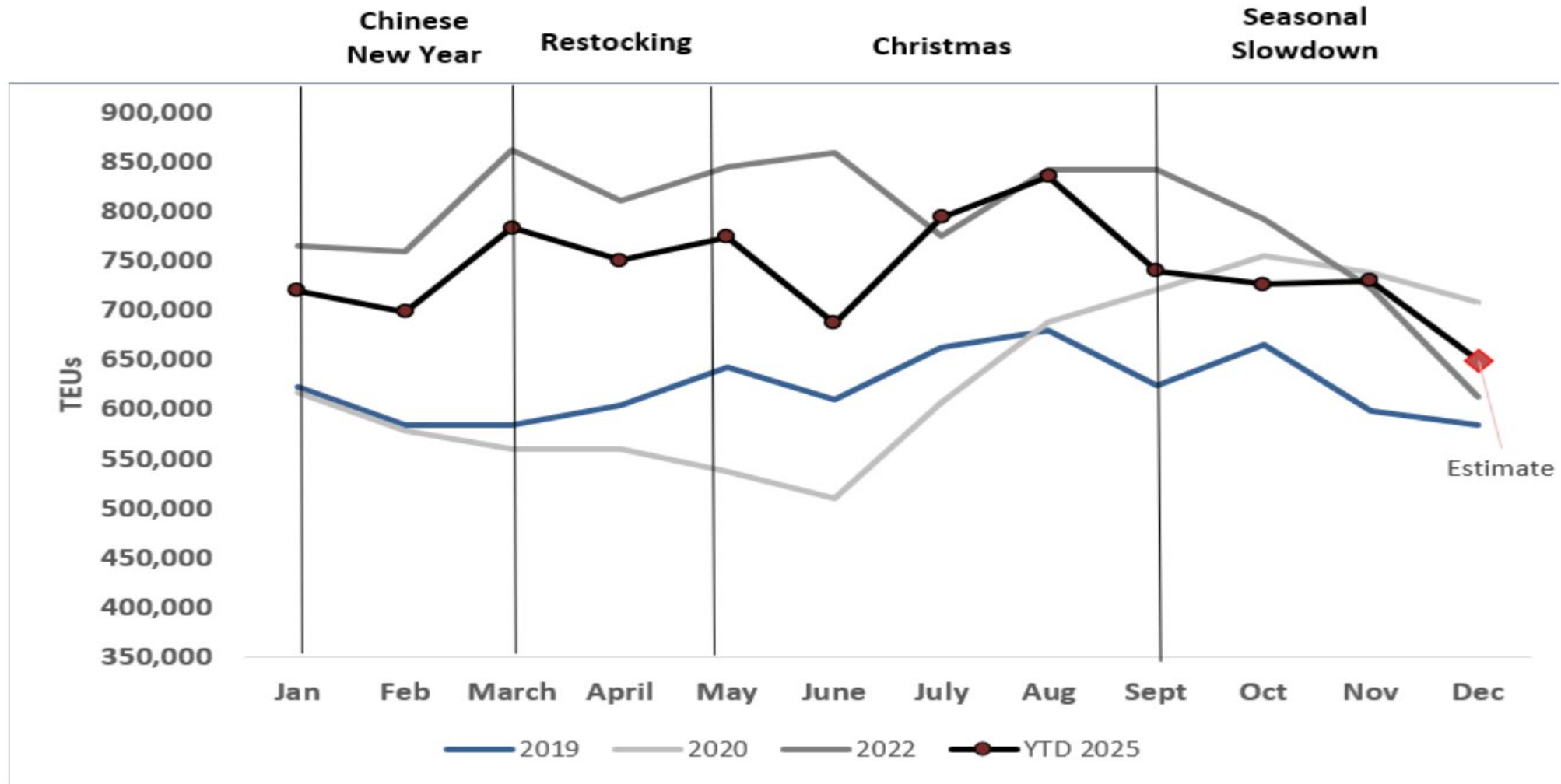


# 2025 Volume Exceeded Port Master Plan Forecast by 4.3%










# Normalized Volume Growth & Seasonality

2025 Volumes 16.3% Higher Compared to Pre-Pandemic 2019 Volumes



# 2025 Key Accomplishments

-  ✓ Welcomed 16,828 TEU *MV OOCL IRIS*
-  ✓ APMT North America Lease Extension Executed  
✓ Purchase & Sale Agreement with the City of Bayonne Authorized
-  ✓ Cold Chain Summit  
✓ PNCT Solar Completed  
✓ Port Liberty Bayonne – Berth 3
-  ✓ EV Truck Charging Station Opened
-  ✓ Sequencing Strategy with ACOE on HDCI 55'  
✓ GIS Master Plan
-  ✓ Rail Summit
-  ✓ 10-year Capital Plan  
✓ Bulk Commodity, Auto Land Use, Discretionary Rail and Traffic Studies  
✓ Maher Terminals 33-year Lease Extension  
✓ Annual Emission Inventory Report 2025  
✓ CPP Subaward Agreements – APM, Maher, CALSTART, Essex Cement, Port Liberty Bayonne, Port Liberty NY

# 2025 Key Accomplishments

- ✓ Demolition of 10 STS Cranes
- ✓ 150,000 Cubic Yards of Material Dredged
- ✓ Port Jersey Memorial Park Wayfinding
- ✓ Improved Signage NJMT
- ✓ Emergency Operations Plan
- ✓ Tabletop Exercises & Drills

## Ongoing:

- ✓ Wharf Rehabilitation Program
- ✓ Corbin Street Ramp
- ✓ Truck Replacement Program
- ✓ Clean Vessel Incentive Program
- ✓ Community College Work Study Internship
- ✓ Admin of FTZ No. 49

# 2025 Industry Engagement

- 32 external functions (industry dinners, luncheons, etc.)
- 21 industry conferences
- 11 international delegations
- 15 port authorities
- 6 plaque ceremonies
- 5 port briefings (Lehigh Valley, Chicago, Pittsburgh, Buffalo, Long Island)
- 2 summits (Cold Chain and Rail)
- 3 webinars and 2 podcasts
- Dozens of port tours and customer visits



# Council on Port Performance (CPP) Updates

- ✓ Updated Charter and ByLaws Adopted
- ✓ Appointment System Working Group Report Finalized
  - Identified intended benefits of appointment systems
  - Enumerated challenges with appointment systems
  - 11 recommendations for current or future container terminals that choose to use appointment systems to improve service levels and overall efficiency
- ✓ Finalized Sector Specific Recommendations to Improve Supply Chain Efficiency
  - Recognizes each sector as a vital link in the Port's ecosystem and success
  - Identifies potential actions each sector could consider to improve operations
  - Identifies growing importance of data and information sharing
  - Ranked the "Top 10" recommendations on how impactful they would be in impacting the overall efficiency and productivity of the supply chain moving through the Port of New York and New Jersey



# Port's Strategic Goals

**Vision:** A world-class gateway port delivering efficient and reliable maritime transportation services to the local, regional and national markets.



## Optimize the Efficiency of Port Cargo Movement

Pursue distinct, time and market relevant opportunities that are consistent with the Port Master Plan's guiding principles: fluidity, efficiency, security, technology, and capacity so that the Port of NY & NJ's supply chain network remains ahead of projected demand, delivers world class operational excellence and customer-driven experience.



## Maximize Maritime Land Use and Property Utilization

Maximize Port revenue and optimize land utilization while strengthening stakeholder relationships and fostering mutual business development efforts to remain ahead of demand.



## Minimize the Environmental Impact of the Port

Engage with our host communities to plan and implement prioritized sustainability initiatives that reduce Greenhouse Gas (GHG) emissions, as well as Criteria Air Pollutants, and advance the Agency's Sustainability Policy and Net Zero Goals.



## Improve Freight Rail Utilization and Fluidity

Fortify the competitive advantage of the Port's intermodal freight rail network to address and improve the balance of in and outbound utilization of the network.



## Ensure Resiliency within Port's Operating Environment

Mitigate future disruptions by incorporating resiliency measures that protect against hazards, enable quick recovery from unpredictable events, and promote agile adaptation to changing circumstances.



## Develop Workforce of the Future

Attract, retain, and grow a diverse and agile workforce capable of addressing today's demands while anticipating future needs. Create regional workforce development programs that connect members of the communities in which the Port operates to career pathways and opportunities.



## Develop Capital Infrastructure Capacity

Develop diverse capital investment strategies that meet the significant waterside and landslide infrastructure needs to realize future cargo capacity requirements.

# Strategic Plan 2026-2030

This plan outlines priorities for the next five years as Phase I of the Port Master Plan nears completion. It focuses on key goals and actions that align with the Port Master Plan and the Port's seven strategic goals, keeping the Port on track for long-term success through 2050 and beyond.



- **Optimize the Efficiency of Port Cargo Movement**
- **Maximize Maritime Land Use and Property Utilization**
- **Minimize the Environmental Impact of the Port**
- **Improve Freight Rail Utilization and Fluidity**
- **Ensure Resilience within Port's Operating Environment**
- **Develop Workforce of the Future**
- **Develop Capital Infrastructure Capacity**

# 2026 Look Ahead

## *Port Authority Initiatives to Support Capacity and Fluidity*



### **Sustainability and Resilience**

- Hydrogen Fueling Station Pilot Project
- Coordinate installation of current meters and water level sensors



### **Revenue and Commercial**

- Food Truck Permitting
- MOTBY 9-acre RFEI
- Evaluate impact of potential NS/UP Merger



### **Customer Experience**

- PA Administration Building Wayfinding
- Cape Liberty Cruise Port Anti-Hustling Initiative
- Modernize Rules and Regulations
- Port Jersey Fishing Pier and Static Binoculars Visitor Experience

# 2026 Look Ahead

## *Port Authority Initiatives to Support Capacity and Fluidity*



### **Workforce Development**

- Trucker Small Business Academy
- Community College Work Study Internships
- Job Fairs and Career Awareness Events



### **Safety & Security**

- Planning for 2026 FIFA World Cup
- Planning for Sail 4<sup>th</sup> 250
- Fire Protection Life Safety Inspections (333 Total Building Inspections)
- Stevedore Licensing Program
- Tactical Training Center



### **Technology & Innovation**

- Enhance Security Dashboard with real time vessel monitoring
- Upgrade of communications infrastructure (Cell and WiFi)



America's 250<sup>th</sup> Anniversary  
Celebration in New York / New Jersey  
July 1 – 9, 2026

# Event Overview

- July 1- July 9
- July 4 – Parade of Sail and International Naval Review
  - Approximately 100 ships from 46 countries represented, with 44 heads of navies expected
  - International Aerial Review on July 4 coinciding with Parade of Sail
  - Fireworks – East River and Upper Bay
- July 5-8 Public ship visits and onboard receptions



# Class A Tall Ships – Squared rigged or >131' LOA



**+/- 30 Additional Class B Tall Ships – < 130' LOA**



# Schedule of Events

(Notional)























- **01 – 03 July**
  - Tall Ship and Naval Vessel Arrival
- **03 July**
  - Class B Tall Ship Parade (East River)
  - Spectator Anchorages Open
- **04 July**
  - International Naval Review 250
  - Sail 4th 250 Parade of Sail
  - International Aerial Review 250
  - Macy's 50th Anniversary Fireworks
- **05 July**
  - FIFA World Cup Round of 16 Match Watch Party – ~~Liberty Landing State Park~~
  - Hudson River Parade of Ships (Select Tall Ships & Naval Vessels)
- **05-09 July**
  - Community Relations Events
  - Public Tours and Receptions
  - Departure of Participating Vessels (08-09 July)

# July 4, 2026

## Plan of the Day

- **International Naval Review (INR)** – Over 50 US and foreign naval vessels will anchor in NY Harbor and the Hudson River on 2-3 July and will then be reviewed by a senior US government official (believed to be POTUS) on 4 July
- **Sail 4th 250 Parade of Sail** – Approximately 50 tall ships, lead by the USCG Barque EAGLE will sail through NY Harbor and up the Hudson River, passing under the GWB before turning around and returning to piers or anchorage.
- **International Aerial Review** – Over 140 US and allied military aircraft will fly in formation over the Parade of Sail. (63x Fixed-Wing, 40x Helicopters, 38x Foreign Airframes)
- **Fireworks** – Macy's intends to deploy 5 barges at two locations in the East River. Jersey City also intends to launch fireworks from barges near the Statue of Liberty.

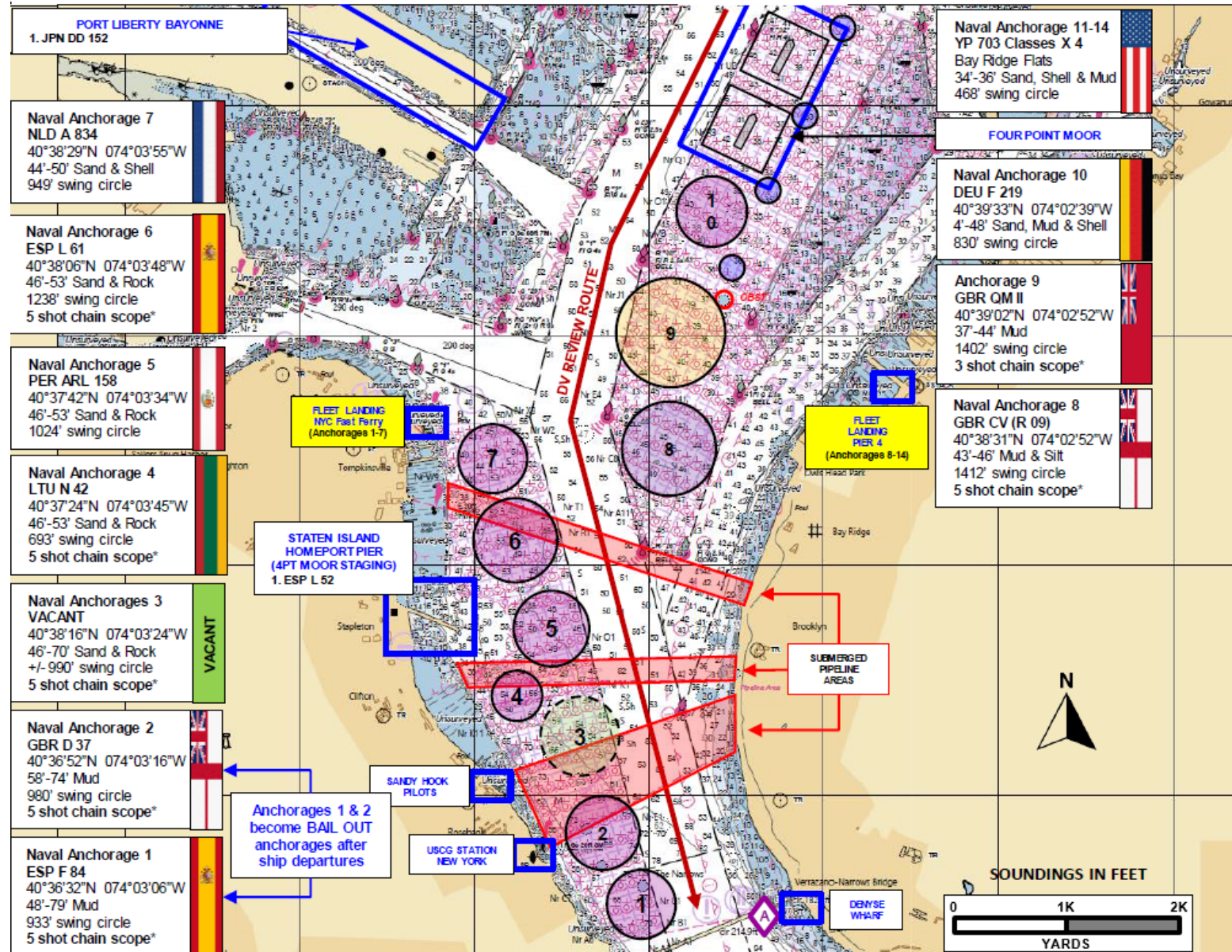
# Schedule of Events

June 17 – 28 Fan Zone USTA Queens 					June 28 - July 19 Fan Zone Rockefeller Center				
 MetLife Stadium	Sat, Jun 15  Brazil  Morocco	Tue, Jun 16  France  Senegal	Mon, Jun 22  Norway  Senegal	Thu, Jun 25  Ecuador  Germany	Sat, Jun 27  Panama  England	<b>ROUND OF 32</b> JUNE 30 - 5:00 PM ET	<b>ROUND OF 16</b> JULY 5 - 4:00 PM ET	<b>FINAL</b> JULY 19 - 3:00 PM ET	
			01 – 03 July	04 July	05-07 July	08 – July			
	<b>International Naval Review (INR) 250...(SEAR-1)</b> <ul style="list-style-type: none"> <li>54 U.S. and Foreign Naval Vessels</li> <li>36 Heads of Navy</li> </ul>			<ul style="list-style-type: none"> <li>Arrival Global Naval Vessels.</li> </ul>	<ul style="list-style-type: none"> <li>International Naval Review 250.</li> </ul> 	<ul style="list-style-type: none"> <li>Fleet week</li> <li>VIP Tours</li> <li>Public Tours</li> </ul>	<ul style="list-style-type: none"> <li>Events Conclude</li> <li>Ships Depart.</li> </ul>		
	 <b>Sail 4th 250 - Parade of Sail</b> <ul style="list-style-type: none"> <li>43 Tall Ships</li> <li>37+ Countries</li> </ul>			<ul style="list-style-type: none"> <li>Arrival Tall Ships</li> <li>Class B Parade in East River (03 July).</li> </ul>	<ul style="list-style-type: none"> <li>Parade of Sail.</li> </ul> 	<ul style="list-style-type: none"> <li>Hudson River Parade of Ships to Albany. (05July)</li> <li>VIP Tours</li> <li>Public Tours</li> </ul>			
	<b>International Aerial Review (IAR) 250...(SEAR-1)</b> <ul style="list-style-type: none"> <li>Flyover of 140+ Aircraft</li> <li>Heads of Airforce (TBD)</li> </ul>			<ul style="list-style-type: none"> <li>Arrival of Aircraft</li> <li>FA-18s Blue Angels</li> <li>MH-60s</li> </ul>	<ul style="list-style-type: none"> <li>International Aerial Review 250.</li> </ul> 	<ul style="list-style-type: none"> <li>FIFA World Cup Match 91 Round of 16 (05July)</li> <li>Flyover</li> </ul>			
	 <b>Four Leaf Air Show</b> <ul style="list-style-type: none"> <li>United States Navy Blue Angels</li> <li>United States Army Golden Knights</li> </ul>			<ul style="list-style-type: none"> <li>Arrival of Foreign Aircraft</li> </ul>		<ul style="list-style-type: none"> <li>Four Leaf Air Show</li> <li>(05July) 10am-4pm</li> <li>(06July) 10am-4pm</li> </ul>	<ul style="list-style-type: none"> <li>Events Conclude</li> <li>Aircraft Depart</li> </ul>		
	 <b>Macy's Fireworks 50<sup>th</sup> Anniversary...(SEAR-1)</b> <ul style="list-style-type: none"> <li>Displays on the East River &amp; Hudson River</li> </ul>				<ul style="list-style-type: none"> <li>Macy's Fireworks</li> </ul> 				

SEAR 1 (Special Event Assessment Rating)

# Naval Anchorages

- 18 US Government Vessels, 35 International Naval Vessels and 49 Tall Ships Participating
- 46 Countries Represented
- Anchorage areas (46 total) identified from the VZ Bridge north to University Heights/Yonkers area





**JOHN NARDI**  
**President**

*April 20, 2026*

# NJTPA Freight Initiatives Committee

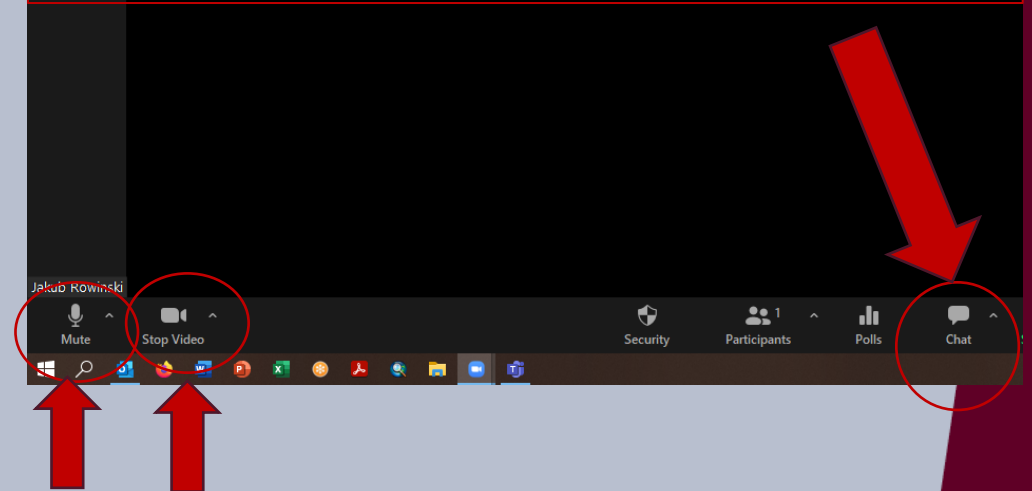
- Longshore Contract
- Absenteeism
- Productivity
- Economic Impact of the Port Industry



# April Freight Initiatives Committee



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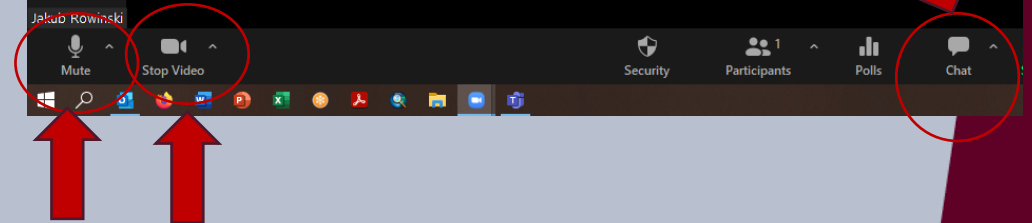


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